



Conference on Lean Enterprise Software and Systems

OCTOBER 30 – NOVEMBER 2 IN STOCKHOLM, SWEDEN

Sunday, October 30 – Pre Conference Day

PhD Symposium

12:00 – 17:00

The PhD Symposium will take place at Mälardalen University, please contact Jayakanth Srinivasan for more information

LSSC Community Participation Program

12:00 – 17:00

A collaborative workshop focusing on how the Lean Software and Systems Consortium and its community can engage on how to best help organizations achieve better outcomes for the industry and public



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Monday, October 31 – Conference Day One

08:00 – 08:50 Registration & Lean Coffee
 08:50 – 09:00 Conference Introduction

09:00 – 10:00 Keynote
Bjarte Bogsnes: Beyond Budgeting – a new management model for new business realities

Transforming Organizations	Lean and Agile Product Development	Complexity and Systems Thinking
10:00 – 10:15 <i>Break</i>	10:00 – 10:15 <i>Break</i>	10:00 – 10:15 <i>Break</i>
10:15 – 11:00 Ari Tikka: Organizational Alienation	10:15 – 11:00 Ken Power: Product Ownership Challenges in Large Organizations	10:15 – 11:00 Ola Ellnestam: Real Options Applied Carl Savage: Overcoming Education Inertia
11:00 – 11:15 <i>Break</i>	11:00 – 11:15 <i>Break</i>	11:00 – 11:15 <i>Break</i>
11:15 – 12:00 Francisco Trindade: Subject to Change – How & why your change program is going to fail, and what you can do about it	11:15 – 12:00 Torbjörn Gyllebring: Kanban is not your process (let me tell you why)	11:15 – 12:00 Ari-Pekka Skarp: Coaching in Complex Environments
12:00 – 13:30 <i>Lunch</i>	12:00 – 13:30 <i>Lunch</i>	12:00 – 13:30 <i>Lunch</i>
13:30 – 14:15 Marcin Kokott: A3 language as the glue for Lean transformation Maarit Laanti: Agile and Wellbeing – Stress, Empowerment and Performance in Scrum and Kanban Teams	13:30 – 14:15 Jabe Bloom: Alternate Visualization	13:30 – 14:15 Jurgen Appelo: Complexity Thinking or Systems Thinking ++ ?
14:15 – 14:45 <i>Coffee break</i>	14:15 – 14:45 <i>Coffee break</i>	14:15 – 14:45 <i>Coffee break</i>
14:45 – 15:30 Katherine Kirk: Kanban and the Importance of Equanimity: Navigating politics and data aversion at the BBC	14:45 – 15:30 Marcus Hammarberg: Theory of Constraints and Specification by example	14:45 – 15:30 Karl Scotland: The Science of Kanban
15:30 – 15:45 <i>Break</i>	15:30 – 15:45 <i>Break</i>	15:30 – 15:45 <i>Break</i>
15:45 – 16:45 Keynote James Sutton: The Living, Breathing Organization: Lean, Science and Complexity		
17:00 – 17:30 Tools Showcase		
17:30 – 18:00 BoF sessions/Lightning talks	17:30 – 18:00 BoF sessions/Lightning talks * Håkan Forss: Standard work in software development * Pim Witlox: Managing Agile Development	17:30 – 18:00 BoF sessions/Lightning talks



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Tuesday, November 1 – Conference Day Two

08:00 – 09:00 Lean Coffee

09:00 – 10:00 Keynote
Peter Middleton: Lean Software Management: BBC Worldwide Case Study

Transforming Organizations	Lean and Agile Product Development	Beyond Budgeting
10:00 – 10:15 <i>Break</i>	10:00 – 10:15 <i>Break</i>	10:00 – 10:15 <i>Break</i>
10:15 – 11:00 Bob Marshall: Rightshifting and the Marshall model	10:15 – 11:00 Staffan Persson: Empowering product development through distribution of decision making	10:15 – 11:00 Peter Bunce: The Leader's Dilemma
11:00 – 11:15 <i>Break</i>	11:00 – 11:15 <i>Break</i>	11:00 – 11:15 <i>Break</i>
11:15 – 12:00 Henrik Mårtensson: A hoop through the OODA loop – Basic principles of business strategy and organization	11:15 – 12:00 Frode L. Odegard: Becoming a Lean Leader: What Can and Will Go Wrong	11:15 – 12:00 Kajsen Hansson: Handelsbanken – Our Way
12:00 – 13:30 <i>Lunch</i>	12:00 – 13:30 <i>Lunch</i>	12:00 – 13:30 <i>Lunch</i>
13:30 – 14:15 Claudio Perrone: A3 & Kaizen: Here's how	13:30 – 14:15 Mike Burrows: Workshop: Beyond the development system (Part 1)	13:30 – 14:15 Brian Hawkes: Driver-Based Forecasting and Performance Management
14:15 – 14:45 <i>Coffee break</i>	14:15 – 14:45 <i>Coffee break</i>	14:15 – 14:45 <i>Coffee break</i>
14:45 – 15:30 Henri Kivioja: Ericsson Finland Agile and Lean Transformation, Experiences and Learnings	14:45 – 15:30 Mike Burrows: Workshop: Beyond the development system (Part 2)	14:45 – 15:30 Paul Gooderham: What Really Motivates Employees?
15:30 – 15:45 <i>Break</i>	15:30 – 15:45 <i>Break</i>	15:30 – 15:45 <i>Break</i>
15:45 – 16:45 Keynote Steve Denning: Making The Entire Organization Agile		
17:00 – 17:30 BoF sessions/Lightning talks	17:00 – 17:30 BoF sessions/lightning talks * Gabor Gunyho: Stop the Line + Stop Feature Development, ways to improve quality and speed in a large-scale project	17:00 – 17:30 BoF sessions/Lightning talks
18:30 – 21:00 Conference Dinner		



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Wednesday, November 2 – Conference Day Three

08:00 – 09:00 Lean Coffee

Tutorials & Workshops

09:00 – 12:00

Jean Tabaka: Applying a Systems perspective for Organizations through Visioning and Learning Models

09:00 – 12:00

Alan Shalloway: Using Lean Flow to Achieve Agility at Scale

09:00 – 12:00

Frode L. Odegard: Lean Transformation in the Software Industry: The Big Picture

09:00 – 16:00

Rolf Häsänen & Håkan Fors: LESS Game Day

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